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Topic Break Down

Topic	No. of Questions
Topic 1, Volume A	99
Topic 2, Volume B	100
Topic 3, Volume C	100
Topic 4, Volume D	103
Total	402

QUESTION NO: 1

Which of the following are characteristics of a projects critical path? (Select Two).

- A. The critical path is the longest duration.
- B. The critical path has the least amount of resources.
- C. The critical path is the shortest duration.
- D. The critical path has less than or equal to zero float time.
- E. The critical path has a greater than zero float time.

ANSWER: A D

QUESTION NO: 2

A project manager is managing a project that is scheduled to take ten months to complete.

The project is in its sixth month and \$450,000 has been spent. The project budget is \$990,000. Which of the following will the project manager use to determine the budgeted cost of work scheduled?

- A. Estimate to completion
- B. Planned value
- C. Cost performance index
- D. Budget at completion

ANSWER: B

QUESTION NO: 3

Which of the following methods would a project manager use to estimate the construction cost of a 2,000 square foot home when given the cost per square foot?

- A. Parametric estimating
- B. Analogous estimating
- C. Top-down estimating
- D. Bottom-up estimating

ANSWER: A

QUESTION NO: 4

A project manager is presented with a change request for an ongoing project. Which of the following would be the FIRST action?

- A. Update the project plan to accommodate the changes.
- B. Perform an impact analysis.
- C. Organize a stakeholder meeting to review the changes.
- D. Change the project scope to reflect the change request.

ANSWER: B

QUESTION NO: 5

During which of the following process groups is the project charter developed?

- A. Pre-project setup
- B. Project execution
- C. Project planning
- D. Project control

ANSWER: A

QUESTION NO: 6

A project manager notices that status meetings are poorly attended and that one or two team members try to dominate the meetings. Which of the following should the project manager do to make the project status meetings more productive? (Select Two).

- A. Include agenda items in the meeting invitation.
- B. Ensure that the meetings start and end on time.
- C. Provide criticism to poor team performers.
- D. Allow the team members to set the tone of the meeting.
- E. Discuss issues during the meeting until they are resolved.

ANSWER: A B

QUESTION NO: 7

Which of the following should be created in the project closing documentation? (Select Two).

- A. Closure report summarizing costs
- B. Responsibility assessment matrix
- C. Lessons learned
- D. Project timeline
- E. Statement of Work (SOW)

ANSWER: A C

QUESTION NO: 8

Which of the following would be included in a project scope document? (Select Three).

- A. Project constraints
- B. Gantt chart
- C. Work Breakdown Structure (WBS)
- D. Project roles and responsibilities
- E. Key Performance Indicators (KPIs)
- F. Detailed project objectives

ANSWER: A E F

QUESTION NO: 9

It is important to complete a formal project closure process to: (Select Three).

- A. assure that the customer will work with all vendors in the future.
- B. confirm that the stated project objectives were met.
- C. confirm that the customer accepts the final deliverables.
- D. collect new information to enter into the issue log for further review.
- E. assure that the contract is complete and the team members can be released.
- F. collect additional scope requirements that need to be entered into the project plan.

ANSWER: B C E

QUESTION NO: 10

Which of the following defines a project? (Select Two).

- A. Limited time span
- B. Contains more than one deliverable
- C. Delivers a unique product or service
- D. Changes an ongoing process
- E. Generates positive returns

ANSWER: A C

QUESTION NO: 11

Which of the following may have a significant adverse impact upon the successful completion of an international project? (Select Three).

- A. Time zones
- B. Travel costs
- C. Co-location of resources
- D. The project plan
- E. Scheduled vacations
- F. Language barriers

ANSWER: A B F

QUESTION NO: 12

Key resources on a project are being shared. The stakeholders are aware of the shared resources and do not expect this to impact the progress of the project. In which of the following should the shared resource be documented?

- A. Quality management metrics
- B. Work Breakdown Schedule (WBS)
- C. Scope statement
- D. Risk register

ANSWER: D

QUESTION NO: 13

Which of the following is included in the project scope document? (Select Two).

- A. Quality metrics
- B. Work packages
- C. Assumptions
- D. Constraints
- E. Resource requirements

ANSWER: C D

QUESTION NO: 14

Which of the following is the main objective for a work breakdown structure (WBS)?

- A. To develop a proven methodology that will assist the project manager with the delegation of authority.
- B. To decompose the project down into manageable parts.
- C. To develop the estimating and detailed scheme of the project.
- D. To build on individual development, independent of the team efforts.

ANSWER: B

QUESTION NO: 15

Which of the following shows a project that is presently over its financial budget?

- A. $CPI = 1.4$
- B. $CPI = 0$
- C. $CV = +\$11,000$
- D. $CPI = 0.8$

ANSWER: D

QUESTION NO: 16

Which of the following are process groups in the project life cycle? (Select Three).

- A. Accepting

- B. Mitigating
- C. Avoiding
- D. Initiating
- E. Closing
- F. Planning

ANSWER: D E F

QUESTION NO: 17

During execution, a project manager of a construction project requires certain project team members to work outdoors, atop tall buildings. Which of the following would BEST mitigate the risk of injury to those team members, without affecting the approved project schedule?

- A. Ensure that project team members do not work in very windy weather.
- B. Ensure that project team members are furnished with slip-resistant boots.
- C. Ensure that project team members are trained in injury response.
- D. Ensure that project team members are covered by applicable insurance.

ANSWER: B

QUESTION NO: 18

Which of the following are common causes of project team conflict? (Select Two).

- A. Project schedule
- B. Competing resource demands
- C. Project budget
- D. Varying work styles
- E. Time zone differences

ANSWER: B D

QUESTION NO: 19

A stakeholder has determined the need to update their payroll method with a new system.

Which of the following is the FIRST activity the corporation should perform?

- A. Conduct a feasibility study.
- B. Determine the justification of the project.
- C. Obtain a preliminary review by the project selection committee.
- D. Determine if the project is in alignment with the companys strategic plan.

ANSWER: D

QUESTION NO: 20

Which of the following occurs during administrative closure?

- A. Requiring input from the sponsor on the project objectives.
- B. Updating quality expectations for the deliverables.
- C. Closing out contracts with vendors.
- D. Revealing new WBS tasks to team members.

ANSWER: C