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QUESTION NO: 1

Which is an underlying success factor of a P3O model with Hub Portfolio Offices that enables appropriate localized application of standards?

- A. Tailoring core standards to meet local need
- B. Planning resource capacity at a local level
- C. Reviewing the Blueprint regularly
- D. Following a clearly defined business strategy

ANSWER: A

QUESTION NO: 2

Which of the following are key stakeholders in a temporary Project Office?

1. Organization Portfolio Office
2. Business as usual staff
3. Suppliers to the project
4. Project Board members

- A. 1, 2, 3
- B. 1, 2, 4
- C. 1, 3, 4
- D. 2, 3, 4

ANSWER: C

QUESTION NO: 3

Which is a section of the Blueprint?

- A. Business process swimlanes
- B. Information portal
- C. Vision Statement
- D. Processes (including operational costs and performance levels)

ANSWER: D

QUESTION NO: 4

Which is a delivery support function offered within a P3O?

- A. Reporting on progress through management dashboards
- B. Provision of independent assurance of programmes
- C. Provision of project support resources to projects
- D. Alignment of change initiatives to strategy

ANSWER: C

QUESTION NO: 5

Which describes the people or skills required for a Portfolio Office?

- A. Should be resourced with people wanting to move into project management
- B. Skills of Portfolio Office staff are the same as those for a role in a COE
- C. Needs enough people who are able to interpret and challenge data
- D. Should be resourced with a large number of administrative staff

ANSWER: C

QUESTION NO: 6

What is defined as the decision-enabling and support business model for all business change within an organization?

- A. Programme
- B. P3O
- C. Project
- D. Portfolio

ANSWER: B

QUESTION NO: 7

What is the definition of a portfolio?

- A. The way the business normally achieves its objectives
- B. Implementation of related projects to deliver benefits related to the organization's strategic objectives
- C. Totality of an organization's investment in the changes required to achieve its strategic objectives
- D. Collection of strategic processes that enable the balance of organizational change and business as usual

ANSWER: C

QUESTION NO: 8

Which is a specified constraint that may impact the benefits delivered by implementing a P3O model?

- A. An organization's ability to adapt to change
- B. Overall programme and project success rates
- C. A P3O champion providing senior management commitment
- D. Belief that complying with repeatable processes is bureaucratic

ANSWER: A

QUESTION NO: 9

Which should be documented in a Blueprint?

- A. Benefit Profiles for individual benefits to be delivered by the P3O
- B. Transition plans for the implementation of business change into business as usual
- C. Need for Business Cases for mission-critical programmes to be reported to the Portfolio Board
- D. Actual Highlight Reports issued by individual projects

ANSWER: C

QUESTION NO: 10

Which is an underlying success factor for a Temporary Office model?

- A. Consistent PPM training through approved training providers
- B. P3M3 maturity level of 3 or above
- C. Programmes or projects develop their own templates

D. Programme or projects culture does not exist

ANSWER: A