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Topic Break Down

Topic	No. of Questions
Topic 1, Volume A	324
Topic 2, Volume B	100
Topic 3, Volume C	101
Total	525

QUESTION NO: 1

Reserve analysis is a tool and technique used in which of the following processes?

- A. Monitor and Control Risks
- B. Qualitative Risk Analysis
- C. Quantitative Risk Analysis
- D. Plan Risk Responses

ANSWER: A

QUESTION NO: 2

When is a project finished?

- A. After verbal acceptance of the customer or sponsor
- B. After lessons learned have been documented in contract closure
- C. When the project objectives have been met
- D. After resources have been released

ANSWER: C

QUESTION NO: 3

Which process documents the business needs of a project and the new product, service or other result that is intended to satisfy those requirements?

- A. Develop project management plan
- B. Develop project charter
- C. Develop preliminary project scope statement
- D. Scope planning

ANSWER: B

QUESTION NO: 4

A Trend Analysis is best described as:

- A. Examining project performance over time
- B. Calculating Earned Value
- C. Calculating Cost Variance
- D. Analyzing performance of similar projects over time

ANSWER: A

QUESTION NO: 5

Which of the following can be used to track the requirements throughout the project life cycle?

- A. Requirements traceability matrix
- B. Scope management plan
- C. Project charter
- D. Work breakdown structure

ANSWER: A

QUESTION NO: 6

The primary output of the project closing process _____.

- A. To formalize and distribute all information pertaining to the project closing
- B. Lessons learned
- C. To get customer and sponsor approval
- D. Milestone list

ANSWER: A

Explanation:

:

The primary output of the project closing process is to formalize and distribute all the information pertaining to the closing of the project.

QUESTION NO: 7

Project risk is defined as the cumulative effect of chances of _____ which will adversely affect project objectives.

- A. Likely events
- B. Complex activities
- C. Complex schedules
- D. Uncertain occurrences

ANSWER: D

Explanation:

:

Uncertain occurrences can affect project objective.

QUESTION NO: 8

The Define Scope process is in which of the following process groups?

- A. Initiating
- B. Planning
- C. Monitoring & Controlling
- D. Executing

ANSWER: B

QUESTION NO: 9

In which of the following team development stages does the team begin to work together, develop trust, and adjust to the work habits and behavior?

- A. Norming
- B. Forming
- C. Storming
- D. Performing

ANSWER: A

QUESTION NO: 10

Project success can be achieved only if:

- A. There is a clear link between the project deliverables and the business strategy.
- B. The project sponsor leads the initiatives.
- C. The project manager is an expert in managing resources.
- D. Team members like project manager.

ANSWER: A

Explanation:

:

There is no project for the sake of spending money. There is a clear link between the project deliverables and the business strategy.

QUESTION NO: 11

What tool or technique of Estimate Activity Durations uses parameters such as duration, budget, size, weight, and complexity from a previous, similar project as the basis for estimating the same parameter or measure for a future project?

- A. Bottom-up estimating
- B. Analogous estimating
- C. Parametric estimating
- D. Three-point estimates

ANSWER: B

QUESTION NO: 12

An Ishikawa or fishbone diagram is used for which of the following?

- A. Identifying causes of risks
- B. Identifying frequency of occurrence of risks
- C. Developing a resource plan
- D. Developing schedule

ANSWER: A

QUESTION NO: 13

In a control chart, the consecutive measurements are 11, 13, 09, 07, 08, 09, 09, 09, 08, and 12. For the entire process, the goal is 10 and the standard deviation is 1.

For this data set, it is correct to say that the process:

- A. is under control.
- B. is out of control.
- C. has an increasing trend.
- D. has a decreasing trend.

ANSWER: B

QUESTION NO: 14

The project management information system is used as tools and techniques in which of the following processes?

- A. Develop Project Charter
- B. Develop Project Management Plan
- C. Direct and Manage Project Execution
- D. Monitor and Control Project Work

ANSWER: C

QUESTION NO: 15

Who applies project selection methods to decide whether to accept or reject a project?

- A. Project sponsor
- B. Project team
- C. Project manager
- D. Senior Management

ANSWER: A

Explanation:

:

The project sponsor must have the authority to select and fund the project.

QUESTION NO: 16

A risk may be graded into different priorities by which process?

- A. Risk monitoring and controlling
- B. Risk response planning
- C. Qualitative risk analysis
- D. Quantitative risk analysis

ANSWER: C

QUESTION NO: 17

If a project with a CPI of 0.8, what you tell?

- A. The project is consuming more resources than anticipated.
- B. The project is using fewer resources than anticipated.
- C. The project is falling behind.

D. The project is running ahead of schedule.

ANSWER: A

Explanation:

:

If your cost performance index is above 1.0, it indicates that you have costs that are less than estimated. $CPI = EV/AC$
(Earned value/ Actual cost)

QUESTION NO: 18

A _____ is a series of actions bringing about a result.

- A. Project plan
- B. Process
- C. Schedule
- D. Flowchart

ANSWER: B

QUESTION NO: 19

Assumptions are factors that, for planning purposes, are considered to be _____.

- A. True, real, or certain
- B. True, real, or uncertain
- C. Real
- D. Verbal

ANSWER: A

Explanation:

:

PMBOK describes assumptions as "factors that, for planning purposes, are considered to be true, real, or certain."

QUESTION NO: 20

Who MUST know when a risk event occurs so that a response can be implemented?

- A. Customers
- B. Project sponsors
- C. Project management team
- D. Insurance claims department

ANSWER: C