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Managing Successful Programmes Foundation (EX0-003)

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QUESTION NO: 1

What type of cost is the funding of temporary additional support for operational areas?

- A. Project
- B. Business change and transition
- C. Programme management
- D. Benefits realization

ANSWER: B

QUESTION NO: 2

Which of the following statements about programme team appointments is true?

1. Senior Responsible Owner is appointed by the Programme Board
 2. Programme Manager is appointed by the Senior Responsible Owner
- A. Only 1 is true
 - B. Only 2 is true
 - C. Both 1 and 2 are true
 - D. Neither 1 or 2 is true

ANSWER: B

QUESTION NO: 3

What role acts as the nerve centre for the programme?

- A. Programme Office
- B. Programme Assurance
- C. Programme Board
- D. Design Authority

ANSWER: A

QUESTION NO: 4

Which is one of the critical organizational elements aligned by programme management?

- A. Stakeholder communication
- B. Evolutionary change
- C. Quality control and assurance
- D. Delivery mechanisms for change

ANSWER: D

QUESTION NO: 5

Which is a transformational flow process?

- A. Leading change
- B. Adding value
- C. Benefits Management
- D. Realizing the Benefits

ANSWER: D

QUESTION NO: 6

What role focuses on ensuring appropriate ownership of risks relating to external events beyond the boundaries of the programme?

- A. Risk owner
- B. Programme Manager
- C. SeniorResponsibleOwner
- D. Risk actionee

ANSWER: C

QUESTION NO: 7

What role has a focus on leading reviews and ensuring adequate assurance is designed into controls?

- A. Senior Responsible Owner
- B. Programme Manager
- C. Business Change Manager
- D. Programme Office

ANSWER: A

QUESTION NO: 8

Which is an area of focus for the Business Change Manager when engaging with stakeholders?

- A. Offers expert experience in risk management
- B. Communicates important programme information to operational staff
- C. Adopts effective two-way communications with project teams
- D. Provides specific expertise on infrastructure design

ANSWER: B

QUESTION NO: 9

Which of the following statements about programme dependencies is true?

1. Internal dependencies include dependencies on strategic decisions
 2. Internal dependencies are likely to be linked to the scope of a corporate portfolio
- A. Only 1 is true
 - B. Only 2 is true
 - C. Both 1 and 2 are true
 - D. Neither 1 or 2 is true

ANSWER: D

QUESTION NO: 10

Which is a definition of a stakeholder?

- A. Someone who represents a group of Business Change Managers, similar to a senior Business Change Manager
- B. Role which provides the information hub and is the standards custodian for a programme and its delivery objectives
- C. Any individual, group or organization that can affect, be affected by, or perceive itself to be affected by, a programme
- D. Person with overall responsibility for ensuring that a project or programme meets its objectives and delivers the projected benefits

ANSWER: C